

Indaver, leading the field in sustainable waste management



Indaver Antwerpen - Plastics2Chemicals



Karl Vrancken
Capture workshop
10 December 2025

Strategy of the Indaver Group



Indaver is a solid, reliable company



Organisation
1 shareholder




Headquarter
Belgium



Revenue
945 M€



EBITDA
161 M€



Employees
2306



Waste Managed
5.6 M tonnes



Waste streams for
Material Recovery
1.2 M tonnes



Energy Recovered*
278.000 households

*the equivalent of



Installation Europe
16 (major) installations



Offices Europe
30+

Indaver in Belgium

1 Indaver Doel

- 3 grate incinerators
- 3 fluidised bed incinerators
- E-Wood
- Ash treatment
- Lamp recycling
- Landfill haz & non haz waste



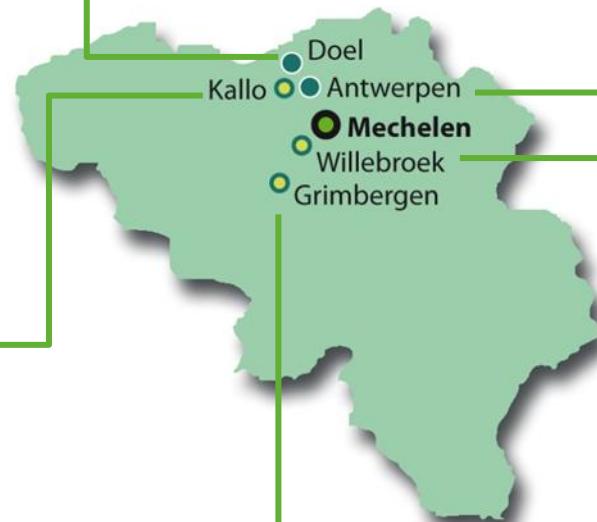
2 Indaver Kallo

- Transfer station
- Logistics



3 Indaver Grimbergen

- Compost & biomass
- Transfer station



4 Indaver Antwerp

- 3 rotary kilns
- Physicochemical treatment
- Haz waste landfill
- Recovery of precious metals (Inda-MP)
- Recycling end-of-life plastics (P2C)
- Heat network (WAN)



5 Indaver Plastics Recycling

- Sorting and purification of PMD
- Transfer station
- Logistics

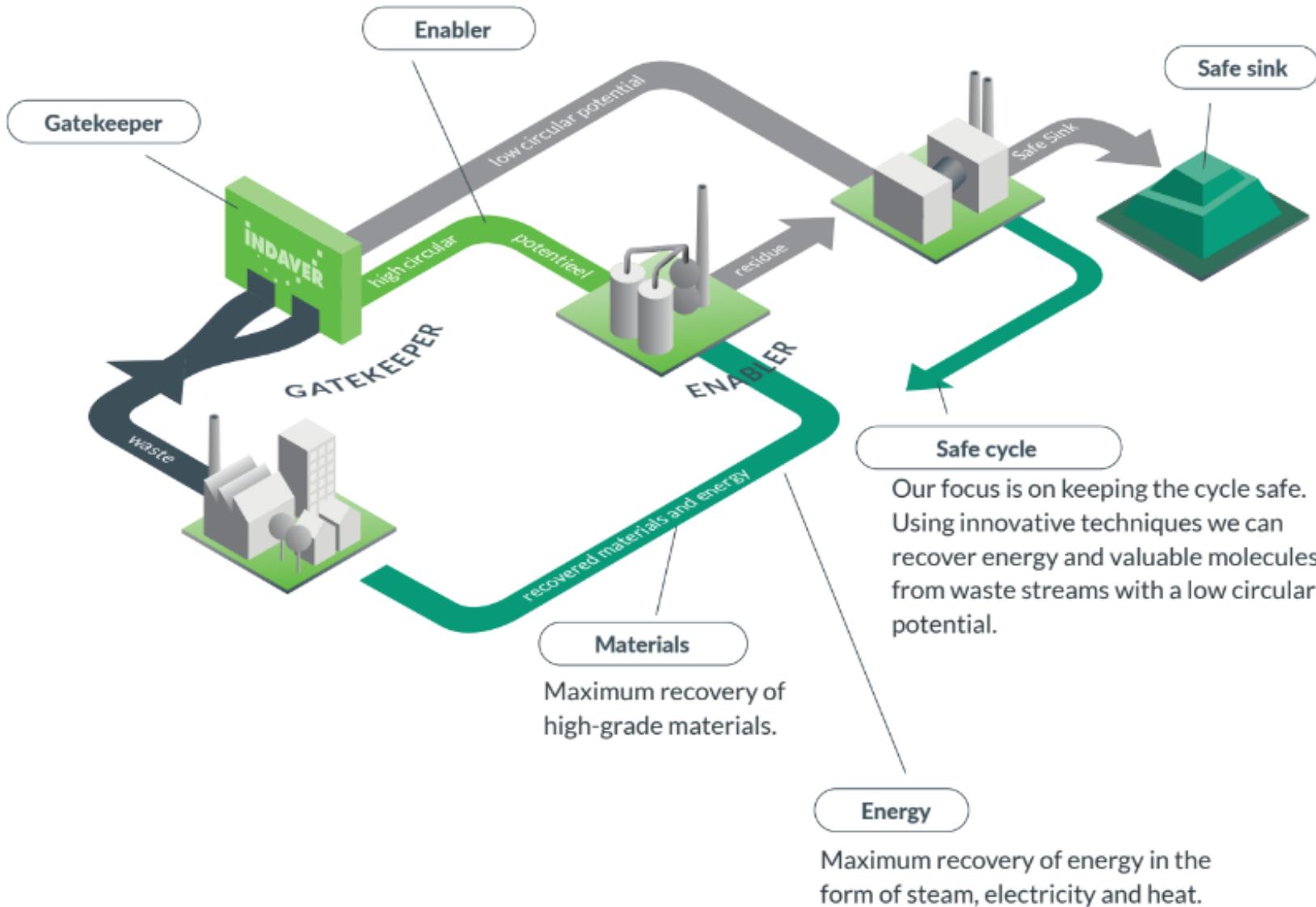


6 Headquarters and (commercial) offices

- Mechelen: headquarters
- Nivelles, Waregem: commercial offices
- Singelberg: commercial office and registered office



Leading the field in the circular economy



Five lenses of investment in circularity

The Novo Holdings Playbook: The five lenses of investments in Circularity



Waste Feedstock

- Price
- Security of supply
- Quality



Conversion economics

- Capital intensity
- Unit economics
- Scaling risk
- Mass and energy balance
- Product quality



Green Premium

- Regulation
- Legislation
- Consumer willingness to pay
- Branding
- SBTi commitments of Brand owners



Offtake

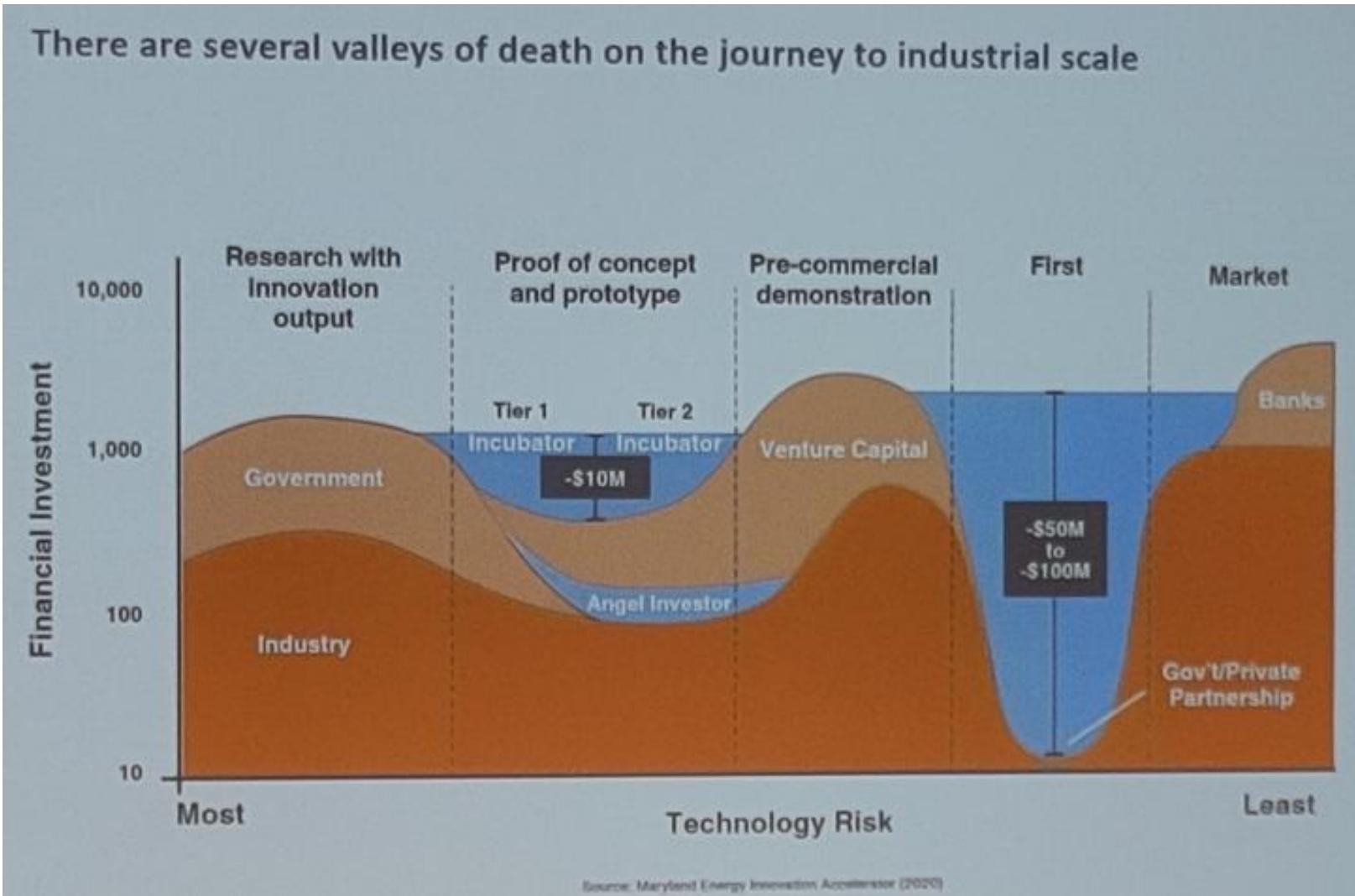
- Take or pay vs. LOI
- Pricing
- Options for higher value products



Virgin material

- Economics of the current incumbent
- Hurdles to "drop-in" to existing ecosystem
- Competition vs. 50 years of learning curve

Valleys of death





Plastics2Chemicals: A circular economy enabled by advanced recycling

Advanced recycling regulated by EU legislation

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In force since 11/02/2025

REGULATION OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL

on packaging and packaging waste, amending Regulation (EU) 2019/1020 and Directive (EU) 2019/904, and repealing Directive 94/62/EC



DRIVER 1:
Increased recycling
rate targets

Recycling rate targets for plastic packaging waste:
**2025: 50% (EU),
2030: 55% (EU), 70% (BE for municipal)**

Need for additional recycling¹ capacity of:
• > 3 mio T plastic packaging waste in 2030

DRIVER 2:
Recycled content
targets

The plastic part in packaging shall contain the following **minimum percentage of recycled content** recovered from post-consumer plastic waste, per unit of packaging:
2030: 10 % for contact sensitive packaging other than PET, except single use plastic beverage bottles;
2040: 50 % for contact sensitive plastic packaging, except single use plastic beverage bottles;

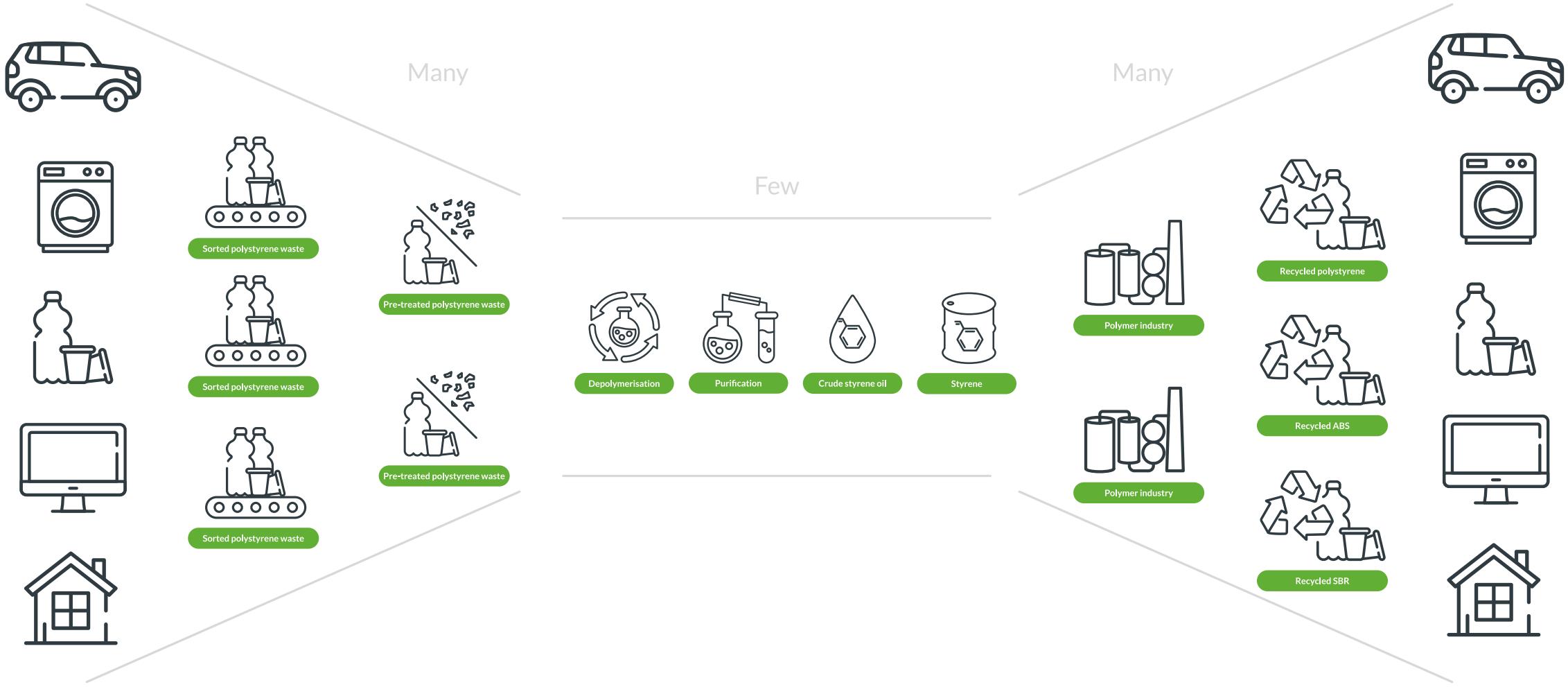
Need for **high-quality** recycling² capacity of:
• > 4 Mio T plastic packaging waste in 2030,
• > 20 Mio T in 2040

Only achievable with **advanced recycling**
delivering high Q output such that loops can be closed within same or higher application

1. 18,5 Mio T plastics packaging waste in EU (2022). Recycling without the need for food-grade

2. 21,1 Mio T plastics for packaging in EU (2022). Recycling with the need for reuse for packaging purposes (including food grade)

From many to few to many



Value proposition

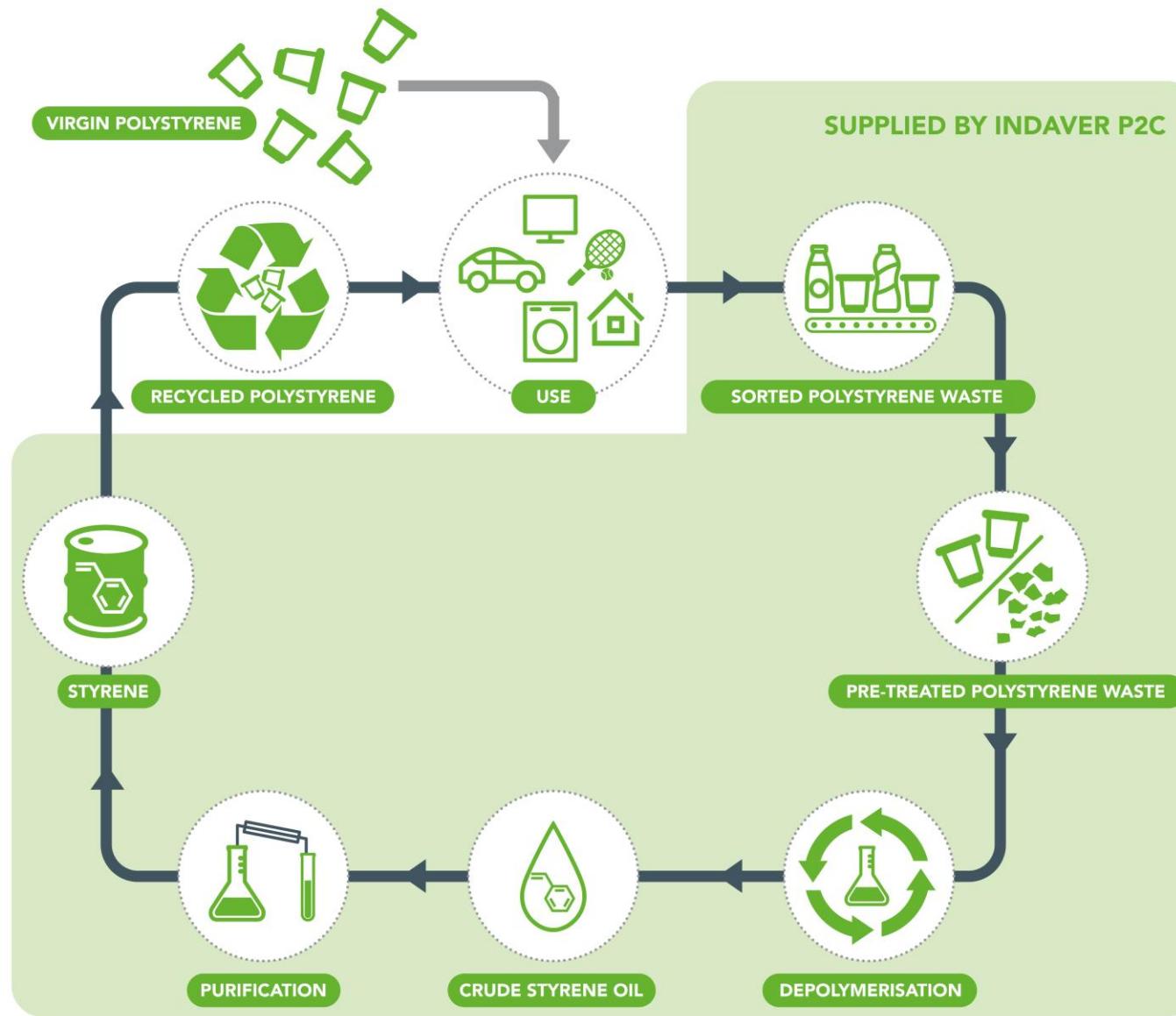


Accept **waste** in the form and quality available today

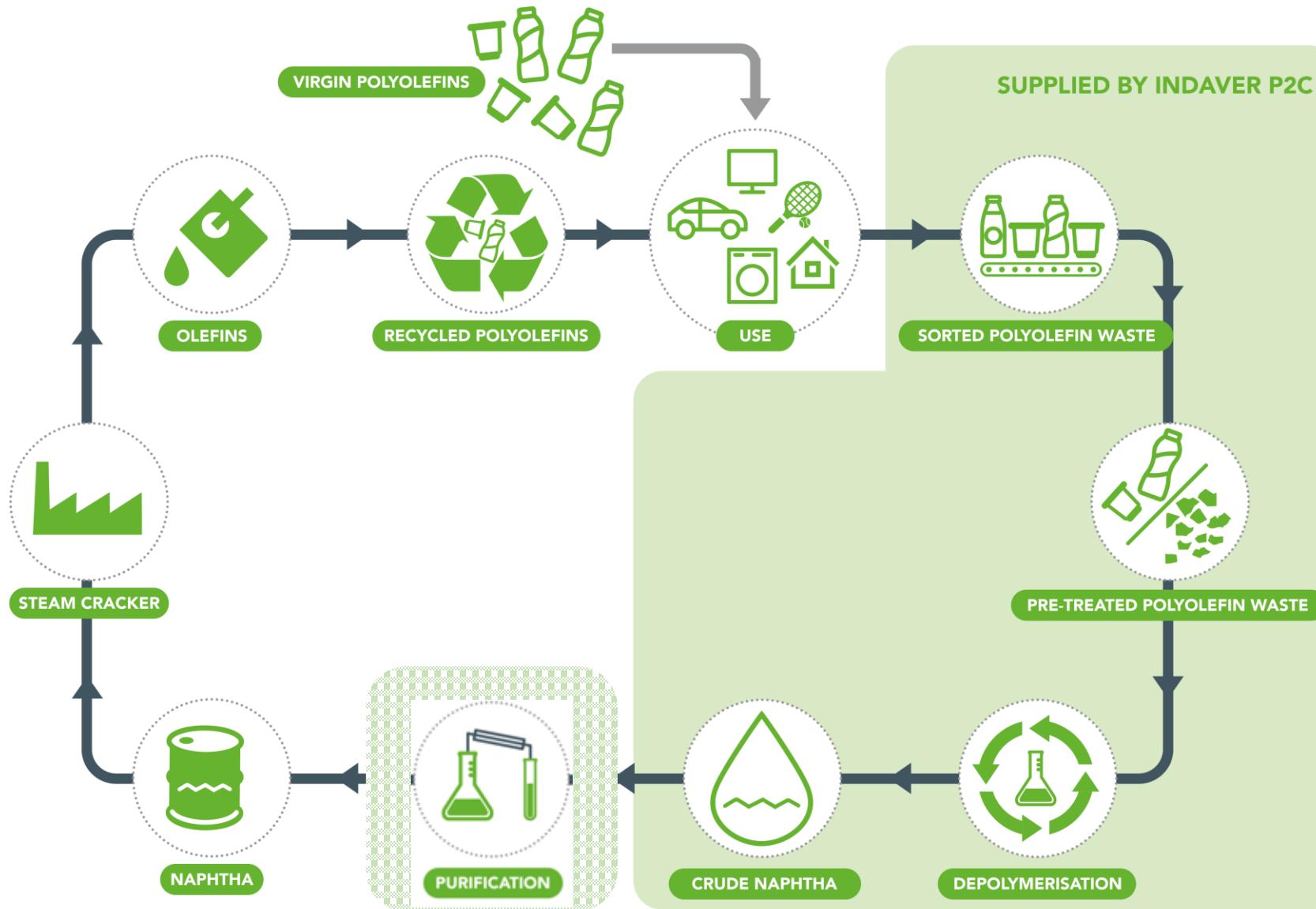
We “unburden” the upstream and downstream parts of the closed loop to facilitate inflow and outflow of the core asset (P2C)

Deliver **drop in feedstock** directly acceptable in existing petrochemical processes

Closing the loop through thermal depolymerisation – PS



Closing the loop through thermal depolymerization – PO



A brief history of P2C

2017: we set up our little pilot and started testing on real waste.



2019: we succeeded – on a small scale – in making high-quality recycled product.



2025: we kick-started our demo plant.



Research and development





New sorting installation operational since Q1 2021

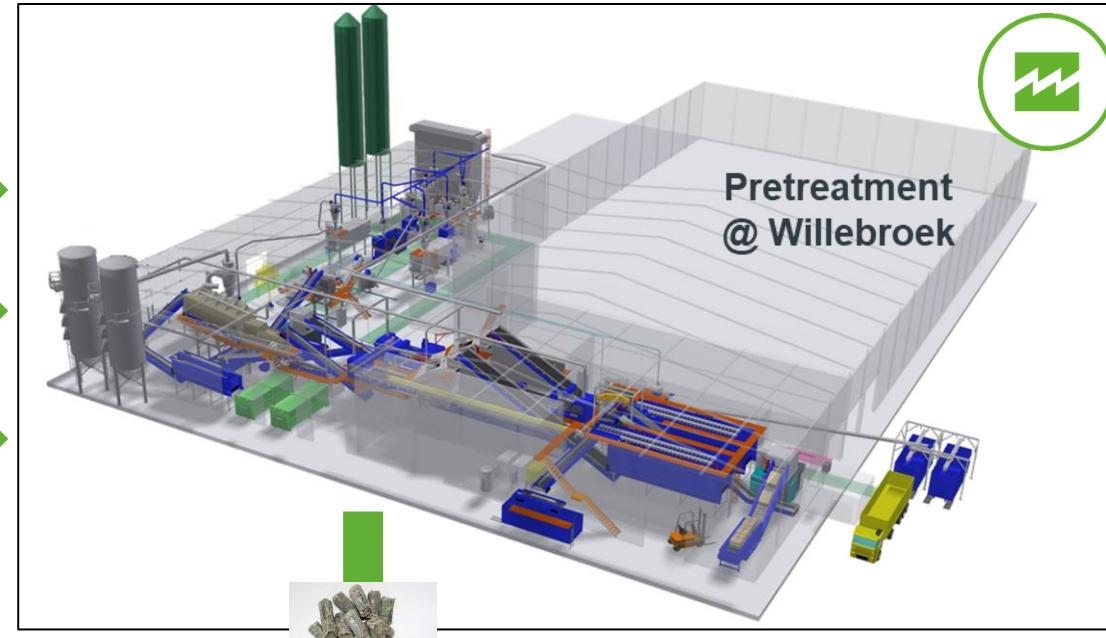


Supply chain

1 Household waste (packaging)

2 Industrial waste

3 Recycling plant rejects



Polymerisation plant to PS (styrene monomer)

Specialty application (styrene byproducts)

Steam cracker to PE/PP (naphtha)

Specialty application (wax)

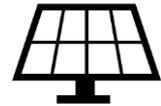




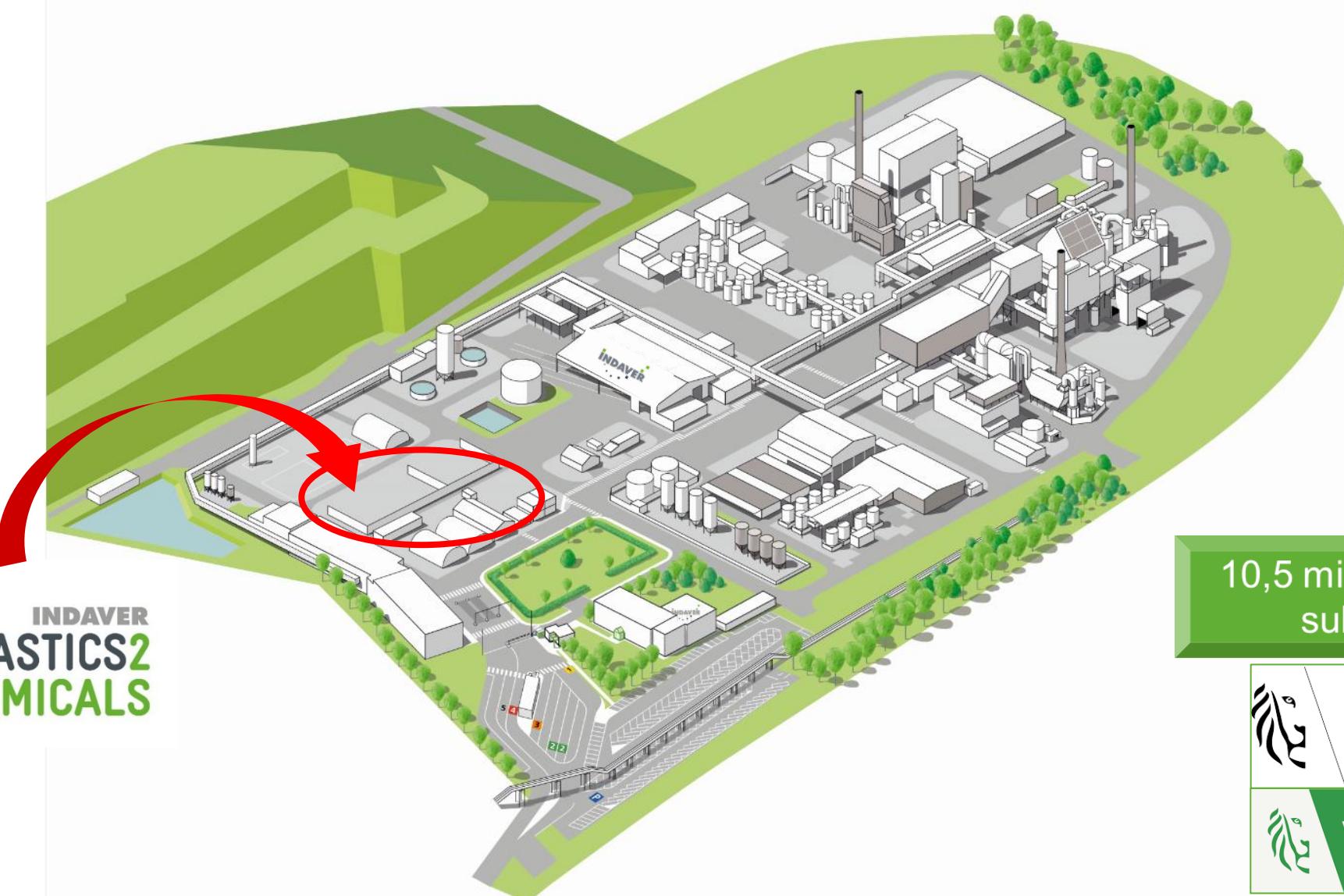
New depolymerisation plant (P2C)
operational Q2 2025



Location: Indaver Antwerp



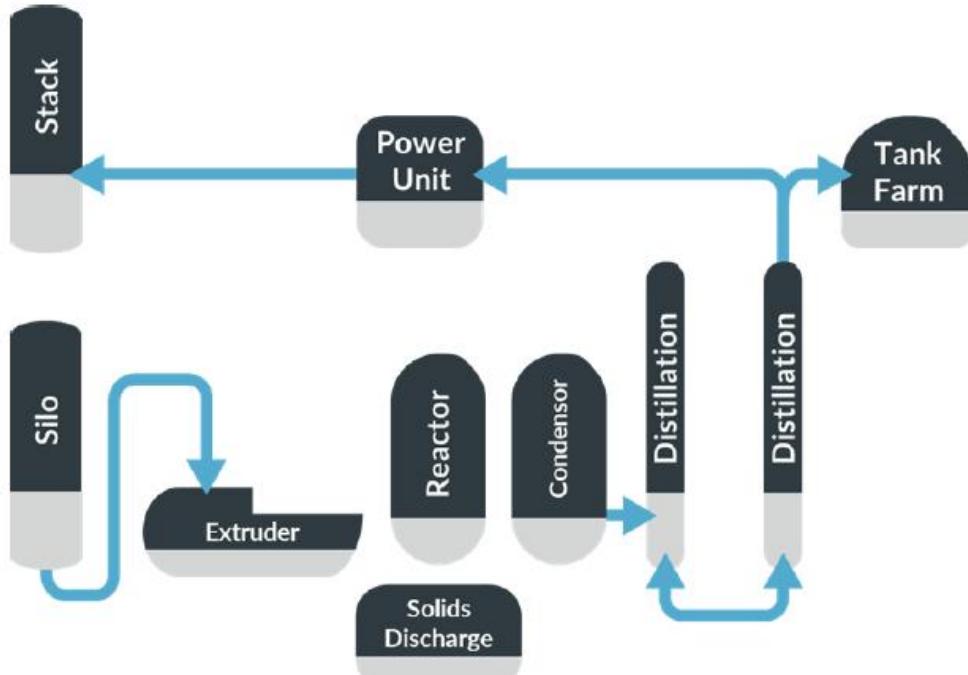
 **INDAVER**
PLASTICS2CHEMICALS



10,5 mio € Flemish
subsidies



The P2C process and the installation



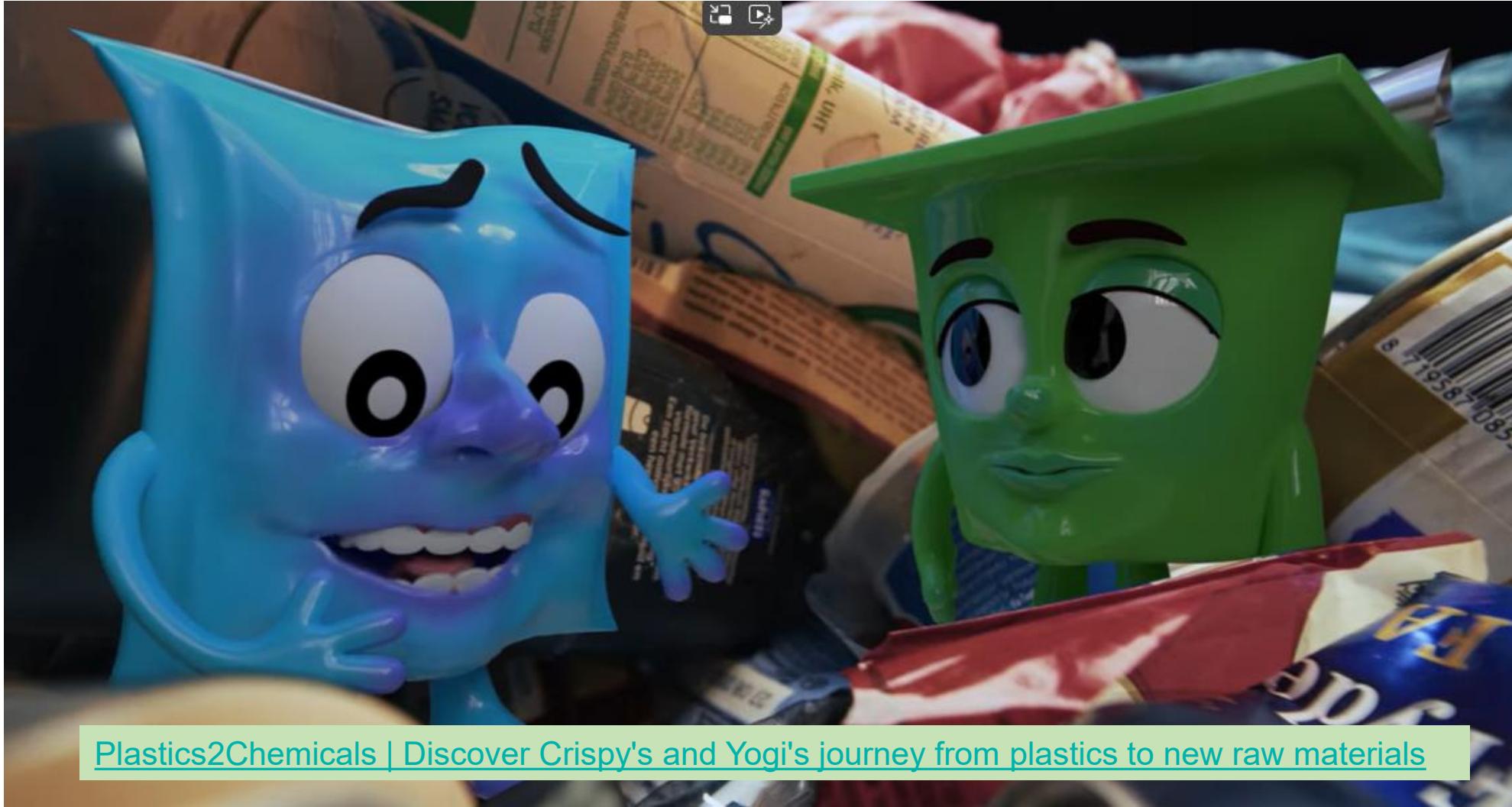
Subsidised by



Funded by
the European Union
NextGenerationEU



Watch the animated video of Crispy and Yogy



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